KEMH Redevelopment Project

July 2009

Advisory teams evaluate KEMH site

Renovating KEMH

We're progressing with a variety of projects that will modernise the existing KEMH building. Here's what is happening at KEMH:

• The new Emergency and Admissions public entrance is now complete. The larger covered area provides a more comfortable and protected place to wait outside. Vehicles can now drop off and collect patients closer to the admissions area. A double-width automatic door makes entrance and exit easier.



Projects that are currently in the planning stage:

- In preparation for the arrival of our new 64-slice CT scanner in early 2010, an area outside the Magnetic Resonance Imaging (MRI) area by the admissions waiting room will be redesigned.
 The reconfiguration will include creating a special room for the new CT scanner, plus an enclosed waiting area to improve privacy for patients waiting for CT or MRI scans. At the same time, the outpatient pharmacy will be enlarged to improve the patient experience.
- Public waiting areas and hallways will be freshly painted, including doorframes, walls and ceilings.
- A new wayfinding project is underway, which will improve directional signage at KEMH. The project will initially concentrate on the first and second floors as well as all hospital entrances to make it easier for patients and their families to find the services they need.
- Future projects include the expansion of space for the Asthma and Diabetes Clinics.

New Buildings on the KEMH Site

BHB is using a two-phase process to identify a private partner that will design, construct, finance and maintain our ambulatory care centre, patient tower and new central utility plant on the KEMH site. BHB is now in the first phase, Request For Qualifications (RFQ), in which respondents submit their qualifications. BHB will use preestablished evaluation criteria to assess each submission and develop a shortlist of bid teams that will proceed to the next phase – Request For Proposal (RFP).

Our clinical, legal and technical advisory teams are working together to prepare the significant documentation needed for the RFP. Along with BHB's Project Team, they are working diligently to assess our current clinical practices and our physical site in order to specifically detail what Bermuda needs from the new facilities. The site is currently being surveyed by Bermuda-Caribbean Engineering Ltd., BHB's local town planning technical advisor (pictured right).



Other advisors include:

- Stantec Consulting, PPP technical advisor
- Conyers Dill & Pearman, local legal advisors
- Davis LLP, PPP legal advisors
- Mott MacDonald, PPP clinical advisors
- · Conyers and Associates, local architectural advisor
- Onsite Engineering Ltd, local engineering advisor
- KPMG, business and financial advisors

BHB anticipates that a preferred bidder will be selected in the summer of 2010.

Watch our progress. Please visit our website at

www.bermudahospitals.bm

and click on the KEMH Redevelopment Project button on the homepage.



Bermuda Hospitals Board KEMH Redevelopment Project

The project at a glance.

We need about 50% more space to provide the health care that the community needs. Bermuda Hospitals Board has permission to build two new wings and a central utility plant on the existing KEMH site through a Public Private Partnership (PPP), which is expected to be ready for patients in less than five years. In a PPP project, the public entity (in this case BHB) will seek a private partner (bid team) to design, build, finance and maintain the new facilities. According to the Johns Hopkins Medicine International report, construction costs for the new facilities are estimated to be about \$260 million. In the meantime, Bermuda Hospitals Board has itself committed approximately \$55 million to renovate the current KEMH building, which needs to be modernised. This will be achieved through traditional procurement processes and is not part of the new facility construction cost under the PPP.

BHB is currently in a live procurement to select a PPP partner. A Request for Qualifications (RFQ) was released on schedule at the end of June. A Request for Proposal (RFP) will be available only to shortlisted bidders at year's end.