



Bermuda Hospitals Board



Lakilah Spencer, Chief Legal Officer

Mrs Spencer joined BHB in 2024 and serves as chief legal officer. She provides enterprise-wide legal advice for BHB, with added responsibility for developing and strengthening legal, governance and privacy functions to support efficient, high-quality healthcare delivery.

Previously, Mrs Spencer held progressively senior roles at Liberty Group Limited, including director of rates and regulatory strategy, director of legal and regulatory affairs, and assistant general counsel. Responsibilities in these roles included leading all regulatory activities for Bermuda Electric Light Company Limited (BELCO), building the organisation's regulatory function, and serving as a credible and influential voice with the Regulatory Authority.

Mrs Spencer's earlier experience includes in-house counsel roles with Teekay Corporation and One Communications Ltd, providing legal, governance and transactional support across global energy shipping and telecommunications groups, as well as private practice at Conyers Dill & Pearman in litigation and restructuring.

Having gained an MBA from Ivey Business School at Western University in 2020, Mrs Spencer also has a postgraduate diploma in vocational training for the Bar from BPP University in the UK, an MA in legal studies from the University of Bristol in the UK, and a BA from Trinity College in the US. In addition, she successfully completed the first year of the Bachelor of Laws (first year) at the University of Windsor in Canada.

Mrs Spencer is called to the Bar in Bermuda and England and Wales (currently non-practising) and is licenced in Ontario.

A committed community contributor, she serves as Bermuda ambassador for the Ivey Alumni Network and has held a board role supporting education and charitable initiatives.